## Wylie Independent School District

## District Improvement Plan



## Mission Statement

The mission of the Wylie Independent School District is to sustain a culture of high expectations while valuing unity, relationships, and trust.

## Vision

Unified for Excellence

## Core Beliefs

 High expectations and accountability should be expected from all students and staff.Exemplary employees make an exemplary difference.
As Wylie ISD grows, we will sustain our level of excellence in all operations. Wylie ISD graduates must be challenged and equipped to succeed in the 21st Century.

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## Comprehensive Needs Assessment

## Demographics

## Demographics Summary

Wylie Independent School District is a fast growing school system in southern Collin County, 24 miles northeast of Dallas. Covering 41 square miles, the district of approximately 18,200 students serves the City of Wylie as well as families in the surrounding communities of Sachse, Murphy, Lucas, Lavon and St. Paul. Wylie ISD has 20 campuses including one 6 A and one 5 A high school, one alternative high school, three junior high schools (grades 7 and 8 ), three intermediate schools (grades 5 and 6) and eleven elementary campuses (grades Pre-K through 4).

Wylie ISD offers an outstanding academic program with a focus on character education beginning in elementary school, also known as Wylie Way. The curriculum includes a wide range of programs from culinary arts to television production. The district emphasizes technology in the classroom and as a communications tool for parents. The district is currently in the middle of a bond building project which will expand several of our campuses to accommodate our growing population.

District's demographic student makeup as of September 18, 2021:
African American $15.19 \%$
Hispanic $23.48 \%$
White $43.58 \%$
American Indian $.26 \%$
Asian $12.15 \%$
Pacific Islander . $11 \%$
Two or More Races $5.22 \%$
Economically Disadvantaged 19.08\%
Limited English Proficient (LEP) $12.31 \%$
Special Education $12.33 \%$
Dyslexia $5.97 \%$
GT $11.41 \%$
The TAPR also reports the following teaching staff breakdown by ethnicity, years of experience and degrees obtained:
Teachers by Ethnicity:
African American $4 \%$
Hispanic $9 \%$
White $83.7 \%$
American Indian $.6 \%$
Asian $1.5 \%$
Pacific Islander $0.1 \%$
Wylie Independent School District
Generated by Plan4Learning.com

Teachers by Years of Experience:
Beginning Teachers 4\%
1-5 Years Experience 25.3\%
6-10 Years Experience 21.2\%
11-20 Years Experience 34.6\%
Over 20 Years Experience 15\%
Number of Students per Teacher 15.9.

## Demographics Strengths

Wylie ISD's population, while fast growing, is reflective of national demographic trends. Even with growth, most elementary students are able to attend "neighborhood campuses".
Wylie ISD offers a two-way dual language program in Spanish for grades kinder-6th grade. This is a highly sought after program in our community.
Wylie ISD offers a well-rounded fine arts program with both band and orchestra offered at various grade levels
Wylie ISD prides itself on equity between all schools. Both high schools offer many CTE programs and work collaboratively to make sure students are able to equally participate in CTE programs.

The vast majority of special education students in Wylie ISD are able to be served at their neighborhood campuses.
Wylie ISD was able to increase the diversity in teaching and administration staff for the 21-22 school year.

## Problem Statements Identifying Demographics Needs

Problem Statement 1: The demographics of our teachers does not match our student demographics in terms of ethnicity. Root Cause: There are fewer minority teacher applicants in Wylie ISD.

## Student Learning

## Student Learning Summary

Based on 18-19 scores:
-Wylie ISD received an A overall rating, with a 93 out of 100 earned
-Wylie ISD received an A rating in Student Achievement,
-Wylie ISD received a A in School Progress
-Wylie ISD received a A rating in Closing the Gaps
-Wylie ISD maintained or improved STAAR scores in math, reading, science, social studies in approaches, meets, and masters.
No new data was taken for accountability due to COVID 19 closure and assessment cancelation for the 19-20 school year.
No accountability ratings were given due to the pandemic during the 20-21 school year.

## Student Learning Strengths

18-19:
17 out of 19 eligible campuses received one or more distinction.
STAAR Performance Score $=94$ Approaches $=91 \%$, Meets $=71 \%$, Masters $=40 \%$
Secondary Readiness Wylie ISD 58\% compared with state 54\%
$.4 \%$ Drop out rate with $97.8 \%$ of students graduating in four years

19-20:
Wylie ISD was able to pivot in the spring of 2020 in order to continue learning for students during pandemic closure. Moving into the 20-21 school year, adjustments were made to ensure that the rigor of remote learning matched that of on campus learners.

20-21:
Wylie ISD was able to have a participation rate of $93 \%$ of students. There were several areas in which we were able to maintain high performance or even see increases. Though accountability ratings were not released, we were able to compare scores to our neighboring districts and the state. Wylie ISD continues to outperform the region and state in almost every area.

## Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Reading capabilities of students continues to be a concern of the district. While the district's state tested students exhibit an average growth of $2.5 \%$ this year at the Met Score level moving from $63 \%$ to $66 \%$ we want a minimum of $70 \%$ of our students to reach met standard within the next five years. Root Cause: Our reading interventions in elementary have not been as systematic as they could be, and there is no systematic intervention at the high school level to meet the needs of students who are not successful on English STAAR.

Problem Statement 2 (Prioritized): Percentage of early childhood students ages 3-5 served in general education program falls below expectation by $12.9 \%$ with not enough inclusion time in general education. Root Cause: Programs available for students to receive special education services in the general education environment are limited in the district.

Problem Statement 3: Students in the dual language program are performing 5-10\% below their non-bilingual peers. Root Cause: The Gomez and Gomez model of dual language is no longer best practice. We need consistency in teaching for biliteracy.

Problem Statement 4: Students in the dual language program are not proficient in both English and Spanish when completing the dual language program. Root Cause: The Gomez and Gomez model of dual language is no longer best practice. We need consistency in teaching for biliteracy.

## District Processes \& Programs

## District Processes \& Programs Summary

Wylie ISD is served by an administrative team of a Superintendent, a Deputy Superintendent, and three (3) Assistant Superintendents: Human Resources, Student Services, \& Finance and Operations. Each assistants' and deupty's department contains directors who manage programs serving throughout the district. A series of instructional specialists in the content areas are assigned by grade-spans and work with individual campus's professional learning teams to facilitate the delivery of the district's highly effective written curriculum.

The district uses a new hire mentor program to support first year teachers to provide a week of new teacher training prior to teacher in-service along with short after school meetings throughout the year. New teachers have access to all the on-line and after school professional development available through the district. Monies are provided through campus funds, as well as, through state and federal program allotments to allow teacher to attend just in time trainings for our programs of instruction.

The district has instructional facilitators paid with Title I funding at five of its campuses. Title III funding is also used at many campuses in the district to provide additional services for EL population needs.

Wylie ISD's main tool for ensuring academic success for all students in Professional Learning Communities (PLCs), which focus conversations on four questions: What do we want our students to learn? How we will know if they have learned it? How do we respond when some students do not learn it? How do we respond when students have already learned it?

## District Processes \& Programs Strengths

Technology availability continues to be a strength for the district as one to one technology for all students in grades 5 through 12 . A Chromebook and Ipad initiative at the elementary provides equity across the 11 campuses. Camera and microphone systems were purchased and are being installed in the fall of 2020 to ensure that teachers have the tools needed in order to provide remote or simultaneous instruction. In the fall of 2021, once the 87 th Legislature approved funding for public school-ran virtual learning, Wylie ISD was able to offer a virtual program to students in grades K-6.

To address the academic loss due to the pandemic, we have added math interventionists to the elementary campuses, as well as academic interventionists at the intermediate and junior high campuses. We have also increased social emotional learning by adding counselors at our more populated campuses that had a need. Federal stimulus money was used to help provide remote conferening for students to continue their learning while in isolation or quarantine.

The curriculum and instruction department, as well as several campuses, work closely with Solution Tree on creating and sustaining a professional learning culture that is focused on student achievement.

## Problem Statements Identifying District Processes \& Programs Needs

Problem Statement 1: PLCs and addressing the four critical questions of learning are not consistently practiced at every campus in the district. Root Cause: Some district level leaders and campus principals are more experienced than others at creating an environment of continuous professional learning and holding staff accountable for student learning.

## Perceptions

## Perceptions Summary

The cornerstone of the Wylie Independent School District culture and climate is based on achieving excellence through unity and trust. The beliefs, vision and goals of our organization are based on the understanding that the school belongs to the community and educating the whole child is paramount to building a better society. Educating kids the Wylie Way is about focusing on strengths, not failure, and instilling core ethical values, not excuses. The Wylie Way assures each student is provided a plan and a pathway towards a future career, and most importantly the assurance that every student has a positive relationship with a caring adult that guides them towards success. The Wylie Way is about wonderful teachers helping students forge their pathway towards achieving their best tomorrow, while making their world a better place.

Measurements to assess both culture and climate include annual parent, student and faculty perceptions of equity, values and strength of relationships between all three.
From this annual survey, Wylie ISD comprehensively, proactively and intentionally designs and adjusts plans, policies to enhance to promote a school climate and culture of excellence.

Wylie's District-Wide Improvement Committee consists of multiple members from the community, local business and from the parent population as prescribed by the district's board policies. $\$

We have several types of community partnerships. They range from campus "spirit night" at local restaurants to our stadium video board sponsors and we continue to add new partners as our business base grows. We also have CIA-Communities in Action. As a school district we have a unique view of our community through the eyes of our students. Having the opportunity to engage our community through the eyes of these students has given us the ability to identify a way to partner with our local churches and businesses to celebrate some of the great things about Wylie. What we have seen is a need for us to come together to become the change we want to see for our future.

## Perceptions Strengths

## "Achievement Education" and "The Wylie Way" have established the Wylie ISD as one of the highest achieving school district in Texas, according to the Dallas Morning

 News.- Students scored higher on standardized tests compared to other school districts across the state.
- The local economy has flourished as median home prices have doubled.
- Parent and student engagement, as measured through bench-marking surveys, have increased year-over-year.

The Wylie Way is a movement in our schools that is research based and designed to set our students on the path to achievement in every area of their lives. It is built on the foundations of:

- Relationships: Building strong relationships with students is vital to their achievement. We share a collective goal in Wylie that every student will have a meaningful relationship with at least one adult. The Wylie Way works because this is our highest priority.
- Strengths \& Interests: We firmly believe that if we can help our students identify and grow strongly in their strengths and interests, we can set their feet on the path to achievement. We all have innate gifts and talents; we want our students to explore what theirs are and allow them to grow as confident individuals.
- Plan \& Purpose: Many of us were not given the opportunity to really think through what we wanted for our future while we were in school. In Wylie, we want to help our students develop their future plan and purpose. Our goal is to connect what our students are good at and interested in with possible careers by providing classes in those fields. Core Ethical Values: The heart of the Wylie Way lies in our values. With the support of the community, we have identified the core values we want to instill in our students. Not only do we want our students to be high performers, we also want them to be good people and do good things. We intentionally have designated days to understand, care
about, and act on the focused value of the 9 weeks.
If we can make each of those foundations compelling and meaningful in the lives of our students, they will be equipped with what is necessary to increase their hope, well-being, and engagement. Being solid in those foundations is necessary to close the achievement gap and have success in life. The Wylie Way is more than character education, it is Achievement Education!

We have varied types of community partnerships. They range from campus "spirit night" at local restaurants to our stadium video board sponsors and we continue to add new partners as our business base grows.

As a school district we have a unique view of our community through the eyes of our students. Having the opportunity to engage our community through the eyes of these students has given us the ability to identify a way to partner with our local churches and businesses to celebrate some of the great things about Wylie. We call this program Communities in Action. In addition, Wylie ISD promotes mentoring and volunteerism across all campuses.

The Communications and Community Relations department coordinates these partnerships to ensure district polices are followed and both the school district and business are maximizing the potential. Numerous committees and parent advisory committees exist and we consider their input vital when making decisions that affect students. These are in addition to our PTA, student advisory and faculty advisory committees.

## Priority Problem Statements

Problem Statement 1: Reading capabilities of students continues to be a concern of the district. While the district's state tested students exhibit an average growth of $2.5 \%$ this year at the Met Score level moving from $63 \%$ to $66 \%$ we want a minimum of $70 \%$ of our students to reach met standard within the next five years.
Root Cause 1: Our reading interventions in elementary have not been as systematic as they could be, and there is no systematic intervention at the high school level to meet the needs of students who are not successful on English STAAR.
Problem Statement 1 Areas: Student Learning

Problem Statement 2: Percentage of early childhood students ages 3-5 served in general education program falls below expectation by $12.9 \%$ with not enough inclusion time in general education.
Root Cause 2: Programs available for students to receive special education services in the general education environment are limited in the district.
Problem Statement 2 Areas: Student Learning

## Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

## Improvement Planning Data

- District goals


## Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations


## Student Data: Assessments

- State and federally required assessment information
- (STAAR) current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR EL progress measure data
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Postsecondary college, career or military-ready graduates
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT
- Student Success Initiative (SSI) data for Grades 5 and 8
- SSI: Compass Learning accelerated reading assessment data for Grades 6-8 (TEA approved statewide license)
- SSI: Think Through Math assessment data for Grades 3-8 and Algebra I (TEA approved statewide license)


## Student Data: Student Groups

- Special education/non-special education population including discipline, progress and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Dyslexia Data
- Response to Intervention (RtI) student achievement data


## Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- School safety data


## Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact


## Parent/Community Data

- Parent surveys and/or other feedback
- Community surveys and/or other feedback


## Support Systems and Other Data

- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Budgets/entitlements and expenditures data
- Study of best practices


## Goals

Goal 1: Instill community and ethical values in our students

Performance Objective 1: 5th-12th grade students will increase their Hope score at least $3 \%$.
Evaluation Data Sources: Post Data Surveys


| Strategy 4 Details |  |  |  | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Strategy 4: Gratitude \& Celebration, Ripples of Hope, Day of Gratitude Ripples of Hope <br> Staff Responsible for Monitoring: Principals Director of Wylie Way \& Counseling Services |  |  |  |  | rmati |  |
|  |  |  |  | Dec | Mar | June |
|  |  |  |  | 0\% |  |  |
| ${ }^{06}$ No Progress | Accomplished |  |  |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 2: Grades 5-12 teachers will score above $80 \%$ on the student relationships survey.
Evaluation Data Sources: Relationships survey

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Professional development sessions of quality lesson planning, classroom and behavior management techniques, relationship building techniques and other topics will be presented throughout the year to teachers at campus administrators' requests. <br> Staff Responsible for Monitoring: Superintendent <br> Director of Wylie Way | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| N No Progress $\quad$ Accomplished Continue/Modify $\quad$ Disco |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 3: $100 \%$ of 8th grade parents will be invited to multiple cross district events for 8th grade course planning nights, parent education nights and parent/student events to increase parent awareness.

Evaluation Data Sources: Attendance numbers at district listed events

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: District communication about district wide events will be published on the superintendent's blog, the district website and be issued weekly through WCN. <br> Strategy's Expected Result/Impact: Positive support of the district by the community. <br> Staff Responsible for Monitoring: Superintendent <br> Executive Director of Communication | Formative |  |  |
|  | Dec | Mar | June |
|  | 10\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: District will invite parents to support students as they transition between grade level schools as planned by the campuses <br> Staff Responsible for Monitoring: Superintendent <br> Assistant Superintendents <br> Principals | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| No Progress $\quad$ Accomplished $\quad$ Continue/Modify $\quad$ Disc |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 4: Teachers in transition grades will see a $40 \%$ increase by the end of the year in their capacity to teach social emotional learning and to utilize restorative practices in their classrooms.

Evaluation Data Sources: Panorama Survey Self-Reflection (Oct \& May)

| Strategy 1: Weekly staff challenges for personal wellness sent out through Superintendent's Brief and employee email. Staff Responsible for Monitoring: Director of Student Services | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
|  | Formative |  |  |
|  | Dec | Mar | June |
|  | 0\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Professional Development on goal setting, character development, and social emotional learning. Staff Responsible for Monitoring: Director of Wylie Way \& Counseling Services | Formative |  |  |
|  | Dec | Mar | June |
|  | 10\% |  |  |
| ${ }^{\circ}$ No Progress $\quad$ Accomplished $\quad \geqslant$ Continue/Modify |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 5: The district will implement a comprehensive school counseling program under Section 33.005
Evaluation Data Sources: Agendas from meetings, school counseling program evaluation

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Training on the comprehensive school counseling program will be provided to administrators and counselors. Staff Responsible for Monitoring: Director of Wylie Way \& Counseling Services Counseling Services Coordinator | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Adopt The Texas Model for Comprehensive School Counseling. <br> Staff Responsible for Monitoring: Director of Wylie Way \& Counseling Services Counseling Services Coordinator | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Continuing education is provided for principals so that at least $25 \%$ of the training required every five years include instruction regarding effective implementation of a comprehensive school counseling program. <br> Staff Responsible for Monitoring: Director of Wylie Way \& Counseling Services <br> Counseling Services Coordinator | Formative |  |  |
|  | Dec | Mar | June |
|  | 50\% |  |  |
| O\% No Progress $\quad$ Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 6: By the end of the year, according to PEIMS data, student behavior incidents will decrease by 10\% from the 20-21 school year.
Evaluation Data Sources: Discipline records, counseling referrals, compliance trainings

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Self-management and responsible decision-making strategies will be taught to students through SEL and Restorative discipline. (See Student Code of Conduct and SEL Standards Addendum) <br> Staff Responsible for Monitoring: Director of Student Services | Formative |  |  |
|  | Dec | Mar | June |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Conflict resolution strategies will be taught to all students through restorative discipline. (See SEL Standards Addendum) Staff Responsible for Monitoring: Director of Student Services | Formative |  |  |
|  | Dec | Mar | June |
|  | 0\% |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Students identified in grades K-2 that have behavioral interventions in place with little to no progress documented, will receive direct teaching in social skills and learn to manage their own behavior in a structured, therapeutic setting through the HOPE program. <br> Staff Responsible for Monitoring: Director of Student Services; Director of Counseling | Formative |  |  |
|  | Dec | Mar | June |
|  | 0\% |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Educational programs and resources concerning dating violence will be offered annually. The Texas Attorney General's office will share information that includes recognizing and responding to dating violence, including contact information for help. <br> Staff Responsible for Monitoring: Director of Student Services | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 5 Details | Formative Reviews |  |  |
| Strategy 5: All staff members will complete compliance courses related to dating violence prevention, sexual abuse prevention, and sex trafficking prevention. <br> Staff Responsible for Monitoring: Director of Student Services | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |



Goal 1: Instill community and ethical values in our students

Performance Objective 7: Wylie ISD will provide Responsive Services to $100 \%$ of student outcries, in a professional, ethical, and caring manner.
Evaluation Data Sources: Student Outcry log, counseling logs, discipline logs

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Student searches on district Chromebooks related to harm towards themselves or others will be reported to school administration through Go Guardian. <br> Staff Responsible for Monitoring: Campus Administrator | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Student outcries will be communicated with parents through various methods (phone calls and written notifications). Communications will include information for outside resources available to students and families. (see Responsive Services Protocol Addendum) <br> Staff Responsible for Monitoring: Director of Student Services; Director of Counseling Services | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  | - |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Counselors at each campus will provide training to all staff members on suicide prevention. Staff Responsible for Monitoring: Executive Director of Wylie Way and Counseling | Formative |  |  |
|  | Dec | Mar | June |
|  | 100 | 100\% | 100\% |
| No Progress $\quad \rightarrow$ Continue/Modify $\quad$ Accomplished Discontin |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 8: Wylie ISD will decrease total SPED Disciplinary Removals by 10 students- specifically students receiving ISS or OSS.
Evaluation Data Sources: RDA Report
Discipline Records

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Work with the Student Services Department to provide de-escalation training and a monthly newsletter for paraprofessionals; reviewing discipline options for students in special education. | Formative |  |  |
|  | Dec | Mar | June |
| Strategy's Expected Result/Impact: Reduce the number of students receiving ISS and therefore reducing the overall SPED total disciplinary removals. | 0\% |  |  |
| Staff Responsible for Monitoring: Executive Director of Special Education <br> Executive Director of Student Services | 0\% |  |  |
| Results Driven Accountability |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Special Education and Student Services Departments will review discipline reports at the end of each grading period and work with administrators to meet the discipline needs of their students in Special Education with options other than ISS. | Formative |  |  |
|  | Dec | Mar | June |
| Strategy's Expected Result/Impact: Reduce the number of students receiving ISS and therefore reducing the overall Sped total disciplinary removals. |  |  |  |
| Staff Responsible for Monitoring: Executive Director of Special Education Executive Director of Student Services | 0\% |  |  |
| Results Driven Accountability |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Special Ed students identified in grades 3-5 that have behavioral interventions in place with little to no progress will receive direct teaching in social skills and learn to manage their own behavior in a structured, therapeutic setting through Sierra Schools program. <br> Staff Responsible for Monitoring: Executive Director of Special Education <br> Executive Director of Student Services | Formative |  |  |
|  | Dec | Mar | June |
|  | 0\% |  |  |
| No Progress $\quad \rightarrow$ Continue/Modify $\quad 100 \%$ Discont |  |  |  |

Goal 1: Instill community and ethical values in our students

Performance Objective 9: We will hold five (5) Diversity \& Inclusion strategic stakeholder meetings to determine strengths, weaknesses, and opportunities in our school community.

Evaluation Data Sources: Surveys
Discussions


Goal 1: Instill community and ethical values in our students

Performance Objective 10: Wylie ISD will not allow any form of dating violence between students and will take immediate action should it occur.
Evaluation Data Sources: Discipline Reports

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Counselors and administrators will be informed of the new legislation through professional development. | Formative |  |  |
| Staff Responsible for Monitoring: Executive Director of Student Services | Dec | Mar | June |
|  | 0\% |  |  |
| No Progress $\quad$ 100\% Accomplished Continue/Modify |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 1: By June 2024, $64 \%$ of third grade students will meet expectations as measured by the STAAR Grade 3 Reading test.
Evaluation Data Sources: STAAR reading,


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 2: Populations served by Special Programs will maintain and improve scores by providing accelerated instruction and contributing to Met Expectations by $1-2 \%$ per subject annually in state assessed areas of reading, writing, math and science

Evaluation Data Sources: STAAR scores

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Students qualifying as dyslexic will be served by certified staff in small pull out classes to increase reading success. Staff Responsible for Monitoring: Special Programs Director <br> Title I Schoolwide Elements: 2.5, 2.6 | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Provide bilingual learning specialist to work with 3rd and 4th grade dual language teachers. Staff Responsible for Monitoring: Director Special Services | Formative |  |  |
|  | Dec | Mar | June |
| Title I Schoolwide Elements: 2.4, 2.6, 3.2 <br> Funding Sources: 1 - Title III - LEP | 100\% | 100\% | 100\% |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Dyslexia Therapists and ESL teachers will meet monthly for collaborative learning. Staff Responsible for Monitoring: Director of Special Services | Formative |  |  |
|  | Dec | Mar | June |
|  | 60\% |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Students served by Title I Facilitators will meet their expected RIT growth. Staff Responsible for Monitoring: Director of Special Services. | Formative |  |  |
|  | Dec | Mar | June |
| Title I Schoolwide Elements: 2.4, 2.5, 2.6 <br> Funding Sources: 6-Title I | $65 \%$ |  |  |


| Strategy 5 Details |  | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Strategy 5: Special Services department will attend professional learning opportunities to address their specific program neeeds. <br> Title I Schoolwide Elements: 2.4, 2.5, 2.6 |  | Formative |  |  |
|  |  | Dec | Mar | June |
|  |  |  |  |  |
| o* No Progress | (1008) Accomplished $\quad \rightarrow$ Continue/Modify |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 3: Wylie students in Special Education tested on STAAR reading, writing, and social studies in grade 3-8 and EOC English I and English II will increase the number of students scoring approaches by $1-2 \%$ per subject annually while maintaining the number of students reaching approaches in remaining tested areas.

Evaluation Data Sources: STAAR scores

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Continuous training will be provided in writing individualized IEPs working to improve PLAAFPs and Goals in an effort to meet student's individual needs. <br> Strategy's Expected Result/Impact: Increase review of student data and improvement in IEP documents <br> Staff Responsible for Monitoring: Director of Special Education <br> Special Education Coordinators <br> Special Education Learning Specialists | Formative |  |  |
|  | Dec | Mar | June |
|  | 40\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Teachers will meet with learning specialists to analyze data to ensure critical skill deficits are addressed in student's IEPs. Strategy's Expected Result/Impact: Increase networking and consistency with program district wide resulting in program improvement. <br> Staff Responsible for Monitoring: Director of Special Education <br> Special Education Coordinators <br> Special Education Learning Specialists | Formative |  |  |
|  | Dec | Mar | June |
|  | 55 |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: General Education and Special Education learning specialist provide training for teachers in using Snap and Read to provide online opportunities for students. | Formative |  |  |
|  | Dec | Mar | June |
| Staff Responsible for Monitoring: Director of Special Education <br> Executive Director of Elementary/Secondary Curriculum <br> Learning Specialist | 40 |  |  |



Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 4: Increase the number of students in Early Childhood Special Education Programs receiving services in the general education setting by 10 students.

Evaluation Data Sources: Class rosters, RDA reports


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 5: The \% of students scoring Met on Algebra I EOC will increase by 5\%.
Evaluation Data Sources: EOC scores

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Math PLCs to evaluate student progress and on GoFormative assessments. <br> Staff Responsible for Monitoring: Executive Director of Secondary Curriculum High School Math Learning Specialist <br> Title I Schoolwide Elements: 2.4 | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Math snack attacks to provide math professional development to classroom teachers Staff Responsible for Monitoring: Executive Director of Secondary Curriculum | Formative |  |  |
|  | Dec | Mar | June |
| No Progress $\quad$ Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 6: The $\%$ of students scoring Met on 5th-8th grade math will increase by $5 \%$.
Evaluation Data Sources: STAAR scores


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 7: 72\% of 3rd and 4th grade students will meet expectations on math STAAR by May 2024.
Evaluation Data Sources: STAAR scores

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Math PLCs to evaluate student progress and plan instruction. | Formative |  |  |
| Staff Responsible for Monitoring: Executive Director of Elementary Curriculum | Dec | Mar | June |
| Title I Schoolwide Elements: 2.6 | $10 \%$ |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Math snack attacks to provide math professional development to classroom teachers Staff Responsible for Monitoring: Executive Director of Elementary Curriculum | Formative |  |  |
|  | Dec | Mar | June |
|  | 10\% |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Math Interventionists will use MAP data to identify Tier 2 and 3 students in need of support. Strategy's Expected Result/Impact: To increase the number of students performing on grade level for STAAR. Staff Responsible for Monitoring: Executive director of Elementary curriculum | Formative |  |  |
|  | Dec | Mar | June |
|  | 15\% |  |  |
| ${ }^{\circ}$ No Progress $\quad$ Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 8: Provide parent outreach through ESL classes.
Evaluation Data Sources: adult ESL enrollment and sign-in sheets

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Host Adult ESL classes. | Formative |  |  |
| Staff Responsible for Monitoring: Bilingual/ESL Coordinator | Dec | Mar | June |
| Title I Schoolwide Elements: 3.1 <br> Funding Sources: Supplemental Pay - State ELL Allotment | 0\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Provide language and literacy enrichment to Wylie ISD students whose parents are attending adult ESL classes. | Formative |  |  |
|  | Dec | Mar | June |
| Funding Sources: Supplemental Pay - State ELL Allotment | 0\% |  |  |
| No Progress $\quad$ (100\%) Accomplished Continue/Modify |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 9: LEP and non-LEP students enrolled in dual language will read on grade level in both English and Spanish.
Evaluation Data Sources: EOY reading assessment scores


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 10: Bilingual/ESL students will perform within $10 \%$ of students who are non-LEP in all areas of STAAR/EOC.
Evaluation Data Sources: STAAR / EOC scores


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 11: Provide community outreach services by providing adult ESL classes to community members.
Evaluation Data Sources: adult ESL rosters


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 12: Individual campuses will identify and provide interventions for students who are at risk of academic failure.
Evaluation Data Sources: At-risk list

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Campus RtI committees will be trained to use universal screener data to identify students at risk of academic failure. Staff Responsible for Monitoring: Special Services department | Formative |  |  |
|  | Dec | Mar | June |
| Funding Sources: - Campus Budget |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Campus RtI committees will meet on a regular basis to review progress monitoring data and interventions for students in RtI. Staff Responsible for Monitoring: Special Services Department, Campus RtI committees | Formative |  |  |
|  | Dec | Mar | June |
|  | $65 \%$ |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Campuses will provide specific interventions for students in RtI and progress monitor student growth in the area of need. Staff Responsible for Monitoring: Campus RtI committee | Formative |  |  |
|  | Dec | Mar | June |
|  | 65\% |  |  |
| Strategy 4 Details |  | ative R |  |
| Strategy 4: Special services department will provide training on identifying at-risk students to all new hires. |  | ormat |  |
| Staff Responsible for Monitoring: Special Services department | Dec | Mar | June |
|  | 100\% | 100\% | 100\% |



Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 13: The district will meet the needs of the McKinney-Vento Act students through the availability of Title I, Part A set-aside funds and the TEHCY grant.

Evaluation Data Sources: Homeless list and budget reports


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 14: Support, coordinate, and integrate services with early childhood programs and the transition from early childhood programs to kindergarten at students elementary campus.

Evaluation Data Sources: sign-in sheets, parent feedback on survey

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Elementary campuses will host a "Meet and Greet" during the school day for PreK students. Staff Responsible for Monitoring: PreK principal | Formative |  |  |
|  | Dec | Mar | June |
|  | II |  |  |
|  | 5\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: PreK students will be invited to kindergarten round up activities. Staff Responsible for Monitoring: Elementary campus principals | Formative |  |  |
|  | Dec | Mar | June |
|  | 0\% |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Elementary staff at a student's home campus will be invited to staffing, LPACs, and ARDs for students in early childhood programs. <br> Staff Responsible for Monitoring: PreK principal | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Early childhood learning specialist will provide vertically aligned professional development to PreK, kinder and 1st grade teachers. | Formative |  |  |
|  | Dec | Mar | June |
| Staff Responsible for Monitoring: Executive Director of Elementary Curriculum |  |  |  |
| Title I Schoolwide Elements: 2.4, 2.5, 2.6 |  |  |  |
| ${ }^{0 \%}$ No Progress $\quad \underset{\text { Iontinue/Modify }}{ } \quad$ Accomplished $\quad$ Dis |  |  |  |

Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 15: 10\% of parents of EL students will attend school awareness activities.
Evaluation Data Sources: sign-in sheets


Goal 2: Ensure academic achievement for every student through tight family partnerships, curriculum, and programs
TEA Strategic Priority \#2: Build a foundation of reading and math

Performance Objective 16: Maintain, the special education graduation rate of at least $90 \%$ as reflected in the Closing the Achievement Gap Domain.
Evaluation Data Sources: Graduation Rates


Goal 3: Support student participation in extracurricular activities to promote character and academic achievement.

Performance Objective 1: $100 \%$ of student-athletes will exhibit high behavioral standards and good sportsmanship.
Evaluation Data Sources: Discipline referrals for student athletes
Summative Evaluation: Significant progress made toward meeting Objective

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: a. Student-Athletes will be held accountable for their behavior through the WISD Extracurricular Code of Conduct. Staff Responsible for Monitoring: Athletic director and coaches | Formative |  |  |
|  | Dec | Mar | June |
|  | -75\% |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Student-Athletes will be expected to celebrate with respect when they win, and congratulate their opponents when they lose Staff Responsible for Monitoring: Athletic director and coaches | Formative |  |  |
|  | Dec | Mar | June |
|  | 50\% |  |  |
| ${ }^{\circ}$ No Progress $\quad \underset{\text { Continue/Modify }}{ }$ Accomplished $\quad$ Disco |  |  |  |

Goal 3: Support student participation in extracurricular activities to promote character and academic achievement.

Performance Objective 2: Develop and implement sport-specific philosophies and programs at all levels in all sports that promote success.
Evaluation Data Sources: \# students transitioning from junior high to high school sports.
Summative Evaluation: Some progress made toward meeting Objective


Goal 3: Support student participation in extracurricular activities to promote character and academic achievement.

Performance Objective 3: Develop student-athletes who demonstrate success off the fields and courts by participating in community-based activities and achieving academic recognition in the classroom

Evaluation Data Sources: \# of students participating in community based activities, \# of Academic All District students
Summative Evaluation: Some progress made toward meeting Objective

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Implement student-athlete character building programs on each junior high and high school campus Staff Responsible for Monitoring: Athletic director and coaches | Formative |  |  |
|  | Dec | Mar | June |
|  | $30 \%$ |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Recognize and celebrate those student-athletes who achieve academic all-state for their achievements in the classroom | Formative |  |  |
|  | Dec | Mar | June |
|  | 100\% | 100\% | 100\% |
| © No Progress (1008) Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 3: Support student participation in extracurricular activities to promote character and academic achievement.

Performance Objective 4: Increase the number of students who participate and number of students who make the all-region bands and choirs in grades 7-12.
Evaluation Data Sources: All-Region rosters

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Provide increased amount of music instruction in group and individual settings. Staff Responsible for Monitoring: Director of Fine Arts, Band and Choir Teachers | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Track and document results after audition season is completed. Compare to documented results from past two years. Staff Responsible for Monitoring: Director of Fine Arts, Band and Choir Teachers | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| No Progress $\quad$ Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 1: Retain 92\% of teachers annually
Evaluation Data Sources: employment data

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Evaluate professional development offerings for new hires to ensure that these trainings are supporting their needs. Strategy's Expected Result/Impact: Teacher retention rates. Evaluation feedback from new hires. Staff Responsible for Monitoring: Human Resources | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Provide ongoing district and campus level mentoring support for zero year teachers. Meet monthly with Lead Mentors to get feedback and support needed. | Formative |  |  |
|  | Dec | Mar | June |
| Strategy's Expected Result/Impact: Data collection logs from the mentors that depict the progress of the new teachers. All of these logs will be sent to the Director of Recruitment \& Retention. <br> Staff Responsible for Monitoring: Director of Recruitment \& Retention | 50\% |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Each campus will celebrate Teacher Appreciation week in May. Staff Responsible for Monitoring: Campus administration | Formative |  |  |
|  | Dec | Mar | June |
| ${ }^{\circ}$ No Progress $\quad \underset{\text { Continue/Modify }}{ }$ Accomplished $\quad$ Disco |  |  |  |

Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 2: 50\% of new campus administrators will be hired from within the district.
Evaluation Data Sources: employment data
Summative Evaluation: Met Objective

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Interview applicants for the 2020-21 Leadership Academy. | Formative |  |  |
| Strategy's Expected Result/Impact: Teach future leaders skills to make them successful Wylie ISD administrators. | Dec | Mar | June |
| Staff Responsible for Monitoring: Director of Recruitment \& Retention |  |  |  |
| ${ }^{\circ}$ No Progress $\quad$ (0008) Accomplished $\quad$ Continue/Modify |  |  |  |

Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 3: Retain or promote $90 \%$ of campus leadership annually.
Evaluation Data Sources: employment data

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Data Day and follow up action planning meeting will occur in late summer and early fall with administrators of the campuses and the C \& I Team <br> Staff Responsible for Monitoring: Deputy Superintendent | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: RtI Teams will convene at the district level to support the campus level teams as student data is reviewed. A focus on moving from understanding MAPS data will move to refining instruction based on the data | Formative |  |  |
|  | Dec | Mar | June |
| Staff Responsible for Monitoring: Executive Directors of Curriculum <br> Deputy Superintendent <br> Principals |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Provide T-TESS Training for all new hires to Wylie ISD. Ongoing support and communication will be provided for all professional staff. <br> Strategy's Expected Result/Impact: T-TESS documentation is turned in correctly by all professional staff. | Formative |  |  |
|  | Dec | Mar | June |
| Strategy's Expected Result/Impact: T-TESS documentation is turned in correctly by all professional staff. Staff Responsible for Monitoring: Human Resources-Recruitment and Development Coordinator |  |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Ensure that all administrative staff are trained in the staff documentation process. <br> Strategy's Expected Result/Impact: Law firm Leasor/Crass provided a day long training on employee documentation. Staff Responsible for Monitoring: Assistant Superintendent of Human Resources and Student Services | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |



Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 4: District and campus will encourage employee wellness by promoting and offering preventative health services at the convenience of the staff during the school year.

Evaluation Data Sources: Staff satisfaction survey

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: The District shall encourage staff members to use the District's recreational facilities, such as tracks, playgrounds, and the like, that are available for use outside of the school day in accordance to district policy. <br> Staff Responsible for Monitoring: Director of Recruitment \& Retention | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: The District shall promote and encourage wellness and self-care activities to district staff each month to: (a) Build stronger morale and increased productivity and motivation; (b) Encourage them to think about their own self-care needs; (c) Provide accountability and connection in fun ways to build camaraderie among staff. <br> Staff Responsible for Monitoring: Director of Recruitment \& Retention | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| No Progress $\quad \underset{\text { Continue/Modify }}{ }$ Accomplished $\quad<$ Discontinue |  |  |  |

Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 5: $100 \%$ of campuses will participate in PLCs.


Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

## Performance Objective 6: Recruit Highly Effective Teachers

Evaluation Data Sources: New Hire Data; T-TESS Walk Throughs and Summative Appraisal


Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 7: 100\% of teachers providing ESL services to EL students will be ESL certified.
Evaluation Data Sources: Staff roster and schedule


Goal 4: Attract, retain, and value a quality staff
TEA Strategic Priority \#1: Recruit, Support, and Retain Teachers and Principals

Performance Objective 8: Provide campus administration with leadership training through out the year.

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Superintendent will provide "Achieving Leadership" videos and live feed. Staff Responsible for Monitoring: Superintendent | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Leadership training will be provide by Bret Ledbetter to district and campus administration. Staff Responsible for Monitoring: Superintendent | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| No Progress $\quad$ 100\% Accomplished Continue/Modify |  |  |  |

Goal 5: Manage growth in a way that ensures functional equity

Performance Objective 1: 1) Conduct facility assessment to compare functional equity including mechanical systems, safety and security systems, electrical, as well as condition of interior/exterior surfaces and comparable spaces along with square footage requirements

Evaluation Data Sources: Report filed with Superintendent and School Board


Goal 5: Manage growth in a way that ensures functional equity

Performance Objective 2: Approach any campus demographic zone change with a long term approach in a transparent and open minded way.
Evaluation Data Sources: demographic reports

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Conduct annual review of campus activities, bus routing and enrollment to determine if any zone changes are required. <br> Staff Responsible for Monitoring: Superintendent <br> Executive Director of Operation | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Meet quarterly with demographers to analyze current and potential growth, planning for any potential rezoning. <br> Staff Responsible for Monitoring: Superintendent and Assistant <br> Superintendent for Student Services <br> Director of Transportation | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
|  |  |  |  |

Goal 5: Manage growth in a way that ensures functional equity

Performance Objective 3: Utilize bond issues to complete campus infrastructure updates for the next 5 years.

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Conduct a master facility assessment, review demographics, and update as needed. <br> Staff Responsible for Monitoring: Superintendent; <br> Executive Director of Operations | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Complete renovations and additions in the 2019 bond program and utilize any savings to complete projects in the functional equity plan. <br> Staff Responsible for Monitoring: Superintendent; <br> Executive Director of Operations <br> Assistant Superintendent for Finance and Operations | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Evaluate and execute bond refunding opportunities with available resources. Staff Responsible for Monitoring: Assistant Superintendent for Finance and Operations | Formative |  |  |
|  | Dec | Mar | June |
| 0\% No Progress $\quad \rightarrow$ Continue/Modify $\quad$ Accomplished $\quad$ Disc |  |  |  |

Goal 5: Manage growth in a way that ensures functional equity

Performance Objective 4: Continue to implement HB 3 in order to maximize funding for students, provide compliance with HB 3 spending requirements and continuously improve financial efficiency.


Goal 6: Prepare students for a successful life beyond high school
TEA Strategic Priority \#3: Connect High School to Career and College

Performance Objective 1: Students successfully completing CTE certifications will move from 522 to 574.
Evaluation Data Sources: Certification records

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: Continue to meet $100 \%$ of CTE course objectives. <br> Staff Responsible for Monitoring: Director of Career and Technology Education | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: Students successfully completing CTE Programs of Study will move from 38\% to $45 \%$. Staff Responsible for Monitoring: Director of Career and Technology Education | Formative |  |  |
|  | Dec | Mar | June |
| Funding Sources: Perkins - Title I |  |  |  |
| No Progress $\quad$ (100\%) Accomplished Continue/Modify |  |  |  |

Goal 6: Prepare students for a successful life beyond high school
TEA Strategic Priority \#3: Connect High School to Career and College

Performance Objective 2: Additional dual credit courses will be added and we will also increase the enrollment of existing CTE dual credit
Evaluation Data Sources: Articulation agreements and course offerings


Goal 6: Prepare students for a successful life beyond high school
TEA Strategic Priority \#3: Connect High School to Career and College

Performance Objective 3: Wylie ISD will score a $72 \% /$ "A" rating for the CCMR domain of the A-F accountability system as reported on TAPR.
HB3 Goal
Evaluation Data Sources: CCMR Data on TAPR
OnData Suite Reports

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: All grades 9-11 students will participate in the PSAT administration Staff Responsible for Monitoring: Secondary Executive Director of Curriculum | Formative |  |  |
|  | Dec | Mar | June |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: $90 \%$ of students in AP classes will persist on those courses. Staff Responsible for Monitoring: Secondary Executive Director of Curriculum Campus Principal | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: AP teachers were trained in course instruction during the summer Staff Responsible for Monitoring: Secondary Executive Director of Curriculum | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: SAT School day will be implemented for 12th grade students in the fall semester and 11th grade students in the spring semester. Staff Responsible for Monitoring: Executive Director of Secondary Curriculum Director of Counseling | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| ${ }^{\circ}$ No Progress $\quad$ (108) Accomplished $\quad$ Continue/Modify ${ }^{\text {a }}$ Discontin |  |  |  |

Goal 6: Prepare students for a successful life beyond high school
TEA Strategic Priority \#3: Connect High School to Career and College

Performance Objective 4: Each high school will implement drop out prevention programs.
Evaluation Data Sources: Drop out rate / graduation rate

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: offer non traditional instructional methods to students that are at risk of not graduating in the traditional manner <br> Staff Responsible for Monitoring: Achieve principal | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: All campuses will host a college week in the Spring semester with activities appropriate for each grade level. Staff Responsible for Monitoring: Director of Wylie Way \& Counseling Services | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: High school campuses will each host a college night. Staff Responsible for Monitoring: High school counselors Counseling Services Coordinator | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Extend school year two weeks into the summer for students to complete online coursework at Achieve. | Formative |  |  |
|  | Dec | Mar | June |
| Title I Schoolwide Elements: 2.4, 2.5, 2.6 |  |  |  |
| Strategy 5 Details | Formative Reviews |  |  |
| Strategy 5: Families will be invited to UTD's College Awareness Day. Staff Responsible for Monitoring: Director of Special Services Title I Schoolwide Elements: 2.6, 3.1 | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| O\% No Progress (100\% Accomplished Continue/Modify |  |  |  |

Goal 6: Prepare students for a successful life beyond high school
TEA Strategic Priority \#3: Connect High School to Career and College

Performance Objective 5: Provide information to all junior high and high school students and parents with information and tools to enable students to be successful beyond high school.

Evaluation Data Sources: sign-in sheets, agendas, college application rates, PSAT and SAT data

| Strategy 1 Details | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: |
| Strategy 1: All freshmen will take the PSAT on a school day. Staff Responsible for Monitoring: Counseling Services Coordinator Executive Director of Secondary Curriculum | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 2 Details | Formative Reviews |  |  |
| Strategy 2: SAT School day will be implemented for 12th grade students in the fall semester and 11th grade students in the spring semester. Staff Responsible for Monitoring: Executive Director of Secondary Curriculum Director of Counseling | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 3 Details | Formative Reviews |  |  |
| Strategy 3: Both high schools will host a college night to increase awareness and understanding of college admissions. Staff Responsible for Monitoring: Counseling Services Coordinator Executive Director of Secondary Curriculum | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| Strategy 4 Details | Formative Reviews |  |  |
| Strategy 4: Both high schools will host a FAFSA night to increase awareness and understanding of financial aid opportunities, including the TEXAS grant program and Teach for Texas Grant Program. <br> Strategy's Expected Result/Impact: Counseling Services Coordinator | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |
| No Progress $\quad$ Accomplished Continue/Modify $\quad$ Discontin |  |  |  |

Goal 7: Celebrate our excellence.

Performance Objective 1: $100 \%$ of campuses will participate in teacher appreciation.
Evaluation Data Sources: Campus calendars and newsletters


Goal 7: Celebrate our excellence.

Performance Objective 2: $100 \%$ of campuses will recognize teacher with outstanding performance.
Evaluation Data Sources: Teacher of the Year at Wylie Way Awards, Campus Climate Survey

| Strategy 1 Details | Formative Reviews |  |  |
| :--- | :---: | :---: | :---: |
| Strategy 1: Each campus will nominate a teacher of the year and paraprofessional of the year. <br> Staff Responsible for Monitoring: Director of Recruitment \& Retention | Formative |  |  |
| Strategy 2 Details | Dec | Mar | June |
|  |  | $50 \%$ |  |

Goal 7: Celebrate our excellence.

Performance Objective 3: District Administration will recognize excellent academic performance for all campuses receiving distinctions.
Evaluation Data Sources: Board minutes, district communication

| Strategy 1 Details | Formative Reviews |  |  |
| :--- | :--- | :---: | :---: |
| Strategy 1: Campuses receiving distinctions will be recognized at school board meeting <br> Staff Responsible for Monitoring: Superintendent's office | Formative |  |  |
|  | Dec | Mar | June |
|  |  |  |  |

Goal 7: Celebrate our excellence.

Performance Objective 4: All campuses will participate in the Wylie Way Gratitude and Celebration activities during the 4th nine week grading period.
Evaluation Data Sources: Wylie Way lessons plans

| Strategy 1 Details |  |  | Formative Reviews |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Strategy 1: Day of Celebration Senior Walk Staff Responsible for Monitoring: Director of Wylie Way |  |  | Formative |  |  |
|  |  |  | Dec | Mar | June |
|  |  |  |  |  |  |
| Strategy 2 Details |  |  | Formative Reviews |  |  |
| Strategy 2: All students will participate in Day of Gratitude Staff Responsible for Monitoring: Director of Wylie Way |  |  | Formative |  |  |
|  |  |  | Dec | Mar | June |
|  |  |  |  |  |  |
| (100\% Accomplished | Continue/Modify | X Discontinue |  |  |  |

## Goal 7: Celebrate our excellence.

Performance Objective 5: The district will recognize and celebrate the different cultures, ethnicities, nationalities, and other groups that make up our campuses throughout the school year.

Evaluation Data Sources: Social Media sites
Campus events

Goal 7: Celebrate our excellence.

Performance Objective 6: The district will recognize and celebrate the different cultures, ethnicities, nationalities, and other groups that make up our campuses throughout the school year.

Evaluation Data Sources: Social Media sites
Campus events


## RDA Strategies

| Goal | Objective | Strategy | Description |
| :---: | :---: | :---: | :--- |
| 1 | 8 | 1 | Work with the Student Services Department to provide de-escalation training and a monthly newsletter for paraprofessionals; <br> reviewing discipline options for students in special education. |
| 1 | 8 | 2 | Special Education and Student Services Departments will review discipline reports at the end of each grading period and work <br> with administrators to meet the discipline needs of their students in Special Education with options other than ISS. |
| 2 | 4 | 1 | Therapists will meet with general education teachers to find ways to integrate therapy with curriculum and lessons taught in <br> the classroom. |
| 2 | 4 | 2 | Analyze current Prek and PPCD programs to determine possibility of the creation of a Co-Teach PK/PPCD classroom for the <br> 2022-2023 school year. |

## District Wide Educational Improvement Council

| Committee Role | Name | Position |
| :--- | :--- | :--- |
| District-level Professional | Jessica Branch | Chairperson/Facilitator |
| District-level Professional | Maricela Helm | Wylie ISD - Student Services |
| Non-classroom Professional | Andie Doty | WHS - Asst. Principal |
| Non-classroom Professional | Angela Waters | HES - Assistant Principal |
| Non-classroom Professional | Lori Robertson | SES - Assistant Principal |
| Non-classroom Professional | Tammie Sullivan | WHS - Asst. Principal |
| Classroom Teacher | Rich Frei | Achieve |
| Classroom Teacher | Zachary Neu | WEHS |
| Classroom Teacher | Kim Campbell | WHS |
| Classroom Teacher | Sarah Miller | Burnett JH |
| Classroom Teacher | Stephanie Spicer | Burnett JH |
| Classroom Teacher | Jordan Lee | Cooper JH |
| Classroom Teacher | Dusty Holley | McMillan JH |
| Classroom Teacher | Krystle Shepherd | Davis Int |
| Classroom Teacher | Brooke Emerson | Draper Int |
| Classroom Teacher | Carlos Chavez Vargas | Harrison Int |
| Classroom Teacher | Ali Tylier | Akin ES |
| Classroom Teacher | Cassie Padgett | Birmingham ES |
| Non-classroom Professional | Susie Echols | Bush ES |
| Classroom Teacher | Kathryn Ozols | Cox ES |
| Classroom Teacher | Shaynon Crawford | Dodd ES |
| Classroom Teacher | Princess Netherly | Groves ES |
| Classroom Teacher | Tiffany Montez | Hartman ES |
| Classroom Teacher | Amanda Cooper | Smith ES |
| Classroom Teacher | Kandice Sarles | Tibbals ES |
| Classroom Teacher | Liz Cox | Watkins ES |
| Classroom Teacher | Meagan Wendt | Whitt ES |
| Business Representative | Emily Gilchrist | CAGW |
|  |  |  |


| Committee Role | Name | Position |
| :--- | :--- | :--- |
| Business Representative | Lily Courtney | CAGW |
| Business Representative | Devron Philo | Maxwell Pipeline Services |
| Community Representative | Richard Reid |  |
| Community Representative | Cristina Araiza |  |
| Parent | Emma Dugas |  |
| Parent | Nicole Osimiri |  |
| Parent | Linda Brill |  |

## District Funding Summary

| State CTE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
| Sub-Total |  |  |  |  | \$0.00 |
| Budgeted Fund Source Amount |  |  |  |  | \$4,170,082.00 |
|  |  |  |  | +/- Difference | \$4,170,082.00 |
| State Comp Ed |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed ${ }^{\text {a }}$ Account Code |  | Amount |
|  |  |  |  |  | \$0.00 |
| Sub-Total |  |  |  |  | \$0.00 |
| Budgeted Fund Source Amount |  |  |  |  | \$3,023,458.00 |
| +/- Difference |  |  |  |  | \$3,023,458.00 |
| State ELL Allotment |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed $\quad$ Account Code |  | Amount |
| 2 | 8 | 1 | Supplemental Pay |  | \$0.00 |
| 2 | 8 | 2 | Supplemental Pay |  | \$0.00 |
| 2 | 11 | 1 |  |  | \$0.00 |
| Sub-Total |  |  |  |  | \$0.00 |
| Budgeted Fund Source Amount |  |  |  |  | \$789,038.00 |
| +/- Difference |  |  |  |  | \$789,038.00 |
| State Special Education |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed $\quad$ Account Code |  | Amount |
|  |  |  |  |  | \$0.00 |
| Sub-Total |  |  |  |  | \$0.00 |
| Budgeted Fund Source Amount |  |  |  |  | \$17,314,765.00 |
| +/- Difference |  |  |  |  | \$17,314,765.00 |
| Title I |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
| 2 | 2 | 4 | 6 |  | \$0.00 |



| IDEA |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$2,323,576.00 |
|  |  |  |  | +/- Difference | \$2,323,576.00 |
| IDEA Preschool |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$21,452.00 |
|  |  |  |  | +/- Difference | \$21,452.00 |
| Campus Budget |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
| 2 | 12 | 1 |  |  | \$0.00 |
|  |  |  |  | Sub-Total | tal $\$ 0.00$ |
|  |  |  |  | Budgeted Fund Source Amount | nt $\quad \$ 0.00$ |
|  |  |  |  | +/- Difference | ce $\$ 0.00$ |
| Pre-K |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$2,035.00 |
|  |  |  |  | +/- Difference | \$2,035.00 |
| Pre-K Compensatory Ed |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$305,135.00 |
|  |  |  |  | +/- Difference | \$305,135.00 |


| Pre-K Bilingual |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$15,786.00 |
|  |  |  |  | +/- Difference | \$15,786.00 |
| General Fund |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Tota | al $\quad \$ 0.00$ |
|  |  |  |  | Budgeted Fund Source Amoun | nt $\quad \$ 0.00$ |
|  |  |  |  | +/- Difference | ce $\$ 0.00$ |
| Early Education |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$1,157,379.00 |
|  |  |  |  | +/- Difference | \$1,157,379.00 |
| Dyslexia |  |  |  |  |  |
| Goal | Objective | Strategy | Resources Needed | Account Code | Amount |
|  |  |  |  |  | \$0.00 |
|  |  |  |  | Sub-Total | \$0.00 |
|  |  |  |  | Budgeted Fund Source Amount | \$659,099.00 |
|  |  |  |  | +/- Difference | \$659,099.00 |
|  |  |  |  | Grand Total | \$0.00 |

## Addendums

